



DEFENSE LOGISTICS AGENCY
THE DEFENSE CONTRACT MANAGEMENT COMMAND
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JUN 17 1997

IN REPLY
REFER TO AQIA

MEMORANDUM FOR COMMANDERS, DEFENSE CONTRACT MANAGEMENT
DISTRICTS
COMMANDERS, DCMC CONTRACT ADMINISTRATION
OFFICES

SUBJECT: Defense Contract Management Command (DCMC) Memorandum No. 97-54 , Integrated
Product Teams (IPTs) Serving the Acquisition Community (POLICY)

This is a POLICY memorandum. It identifies the key objectives of IPTs and addresses the selection of DCMC IPT members. Target Audience: All DCMC Employees.

IPTs are an integral part of defense acquisition reform, and DCMC personnel are encouraged to participate on IPTs with our customer buying activity and program management office customers. IPTs build quality into the front end of our programs and processes by involving the knowledgeable people at the right time, emphasizing prevention over cures, and focusing on program success.

Solid, productive teamwork is an essential ingredient of the IPT process and participants must be empowered and authorized to the maximum extent possible to commit their organizations and respective functional disciplines. The strength of the IPT lies in multi-functional disciplines working together to improve the acquisition process.

Recently, a program office requested background information and review and approval authority for DCMC personnel being considered for an IPT. This kind of program office request is inappropriate. DCMC IPT members will be selected with the objective of offering our customers the best mix of people and skills available. This does not mean that DCMC abdicates the responsibility for selecting and supervising its IPT members.

Should you encounter a similar situation at your location and cannot resolve the issue with the program office, then escalate the unique case to Mr. Armond Darrin, Customer Support Team (AQIA), at (703) 767-2383 or DSN 427-2383.

ROBERT W. DREWES
Major General, USAF
Commander